



# PMI CERTIFICATION OVERVIEW



Version 3.2 | 2023 Release



# millpond

Power your project

DELIVERY | CONSULTING | TRAINING

Agribusiness



Health



Banking and Finance



Utilities



Civil Engineering and Construction



Education



Transport and Logistics



Food and Retail



Mining and Manufacturing



IT/Professional Services



Local/Regional Government



Gov Agencies



# Our Training Services



Fundamentals Courses  
Certification Courses  
(PMP, CAPM, PMI-ACP, Disciplined Agile)  
Governance and Sponsorship  
Change Management



## Tailored Training

Custom built training and content, targeted for your organisation.



## Mentoring and Coaching

Personal professional development

## Chapter Partners



# PMI Certification Pathway

## Entry Level

## Experienced

## Senior Management

**Generalised**  
(suitable for all industries and approaches)



High School and Tertiary Students



Young Professionals and those working in and around projects



For project managers who have proven skills to successfully manage projects. Traditional and Agile delivery methods.



Designed for those who manage multiple, complex projects.



Demonstrating ability in the coordinated management of portfolios to achieve organizational objectives.

**Specialised**  
(targeting specialised roles or industries)



Highlights expertise in Business Analysis.



Demonstrates expertise in the specialized area of Risk Management



Advanced experience in developing and maintaining schedules



Defines the gold standard in global construction projects.

**Agile**  
(targeting adaptive, iterative, and incremental ways of working)



Understand Agile/Lean approaches and how to implement the Disciplined Agile tool kit



Recognize your skill, experience and versatility applying agile principles and practices as part of an agile team.



Accelerate your ability to take on complex initiatives and lead your agile team using Disciplined Agile.



Show teams how to apply and optimize Disciplined Agile within and between teams.




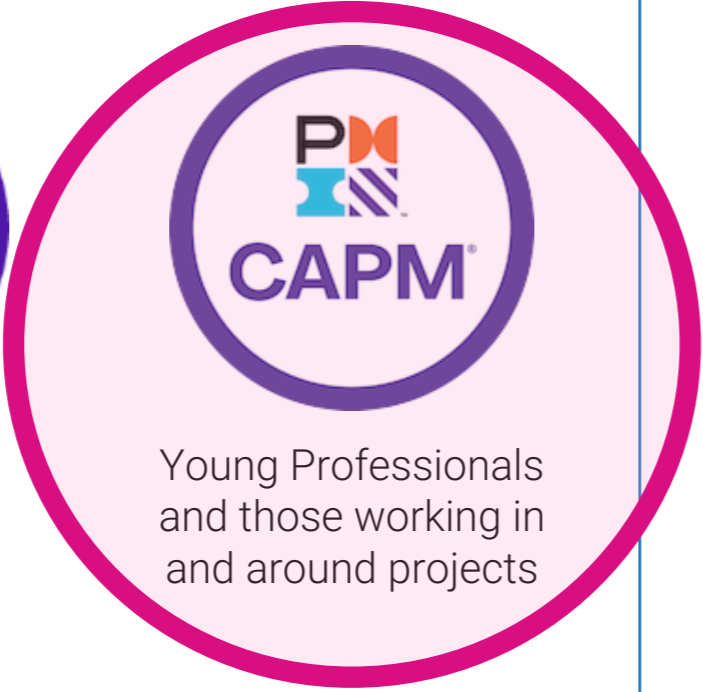








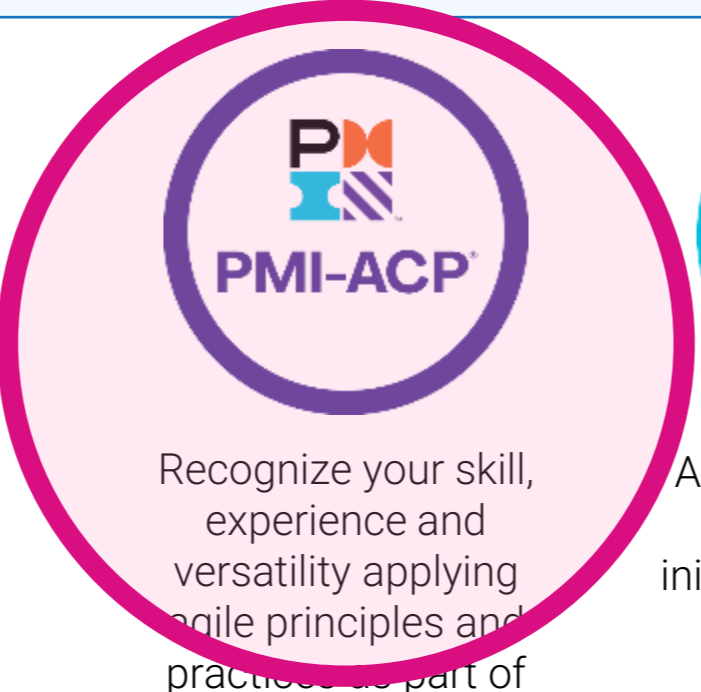



Master DA and use value stream management in a way that allows you to lead entire organizations – a driver of transformation and true business agility

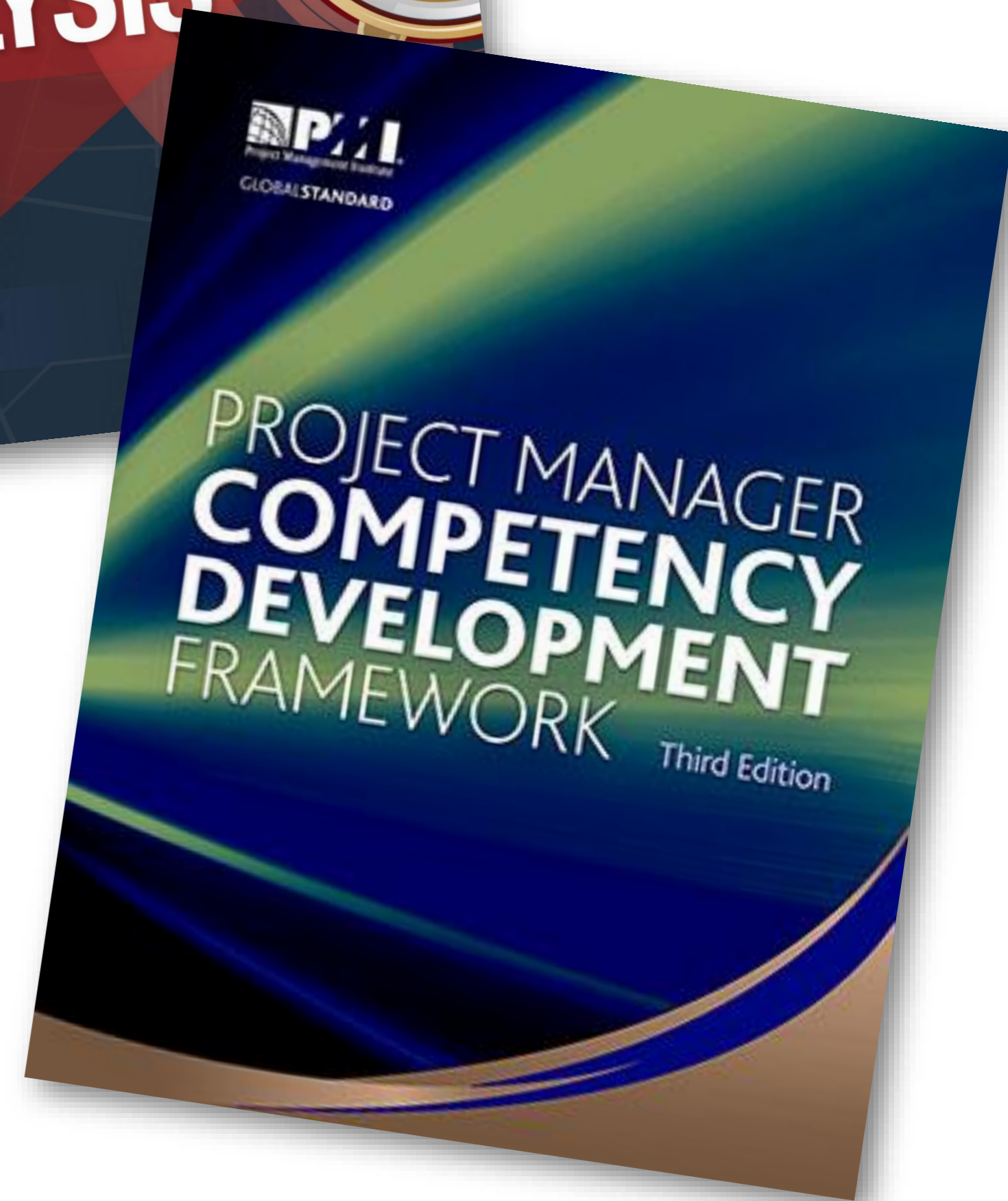
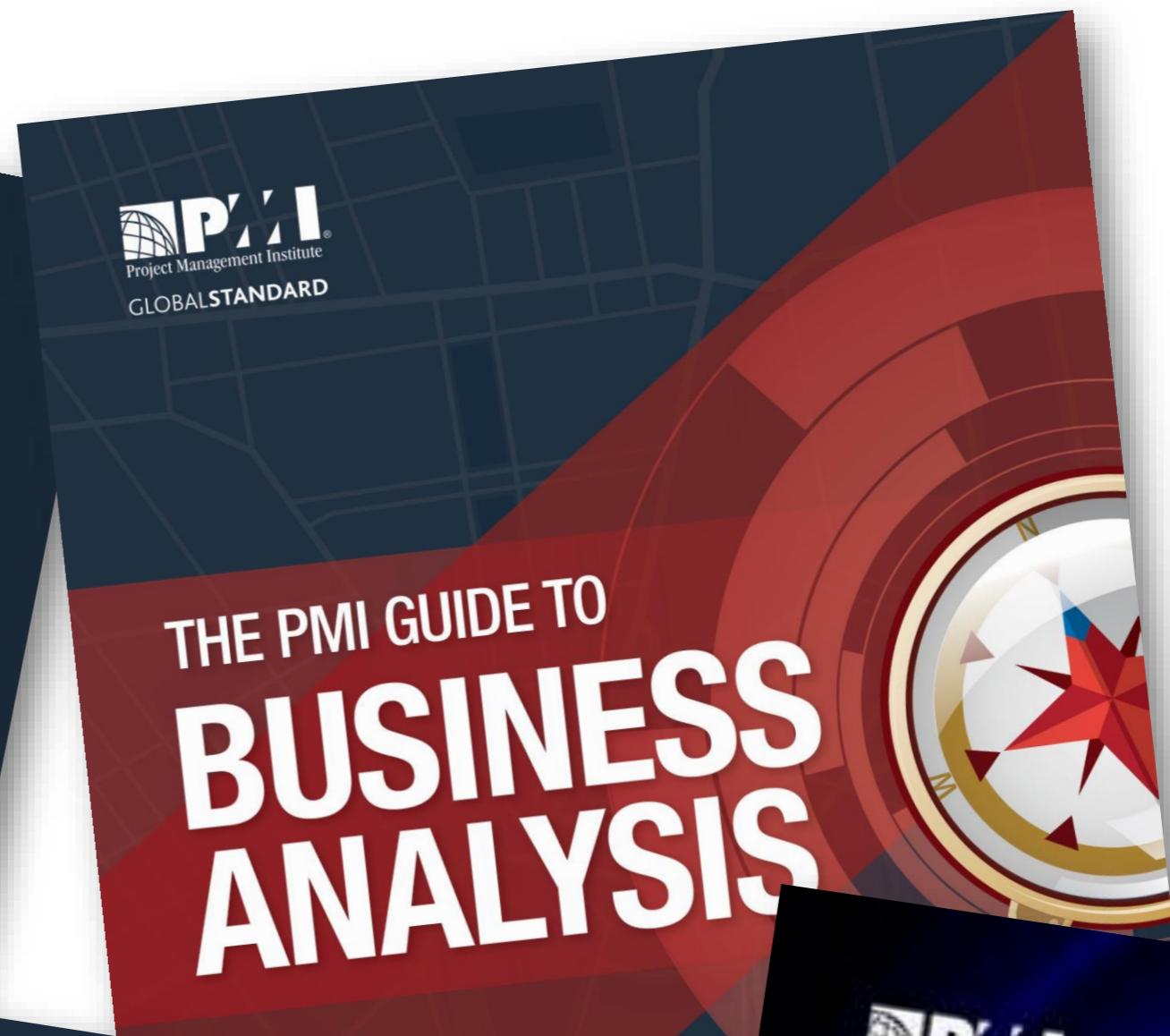
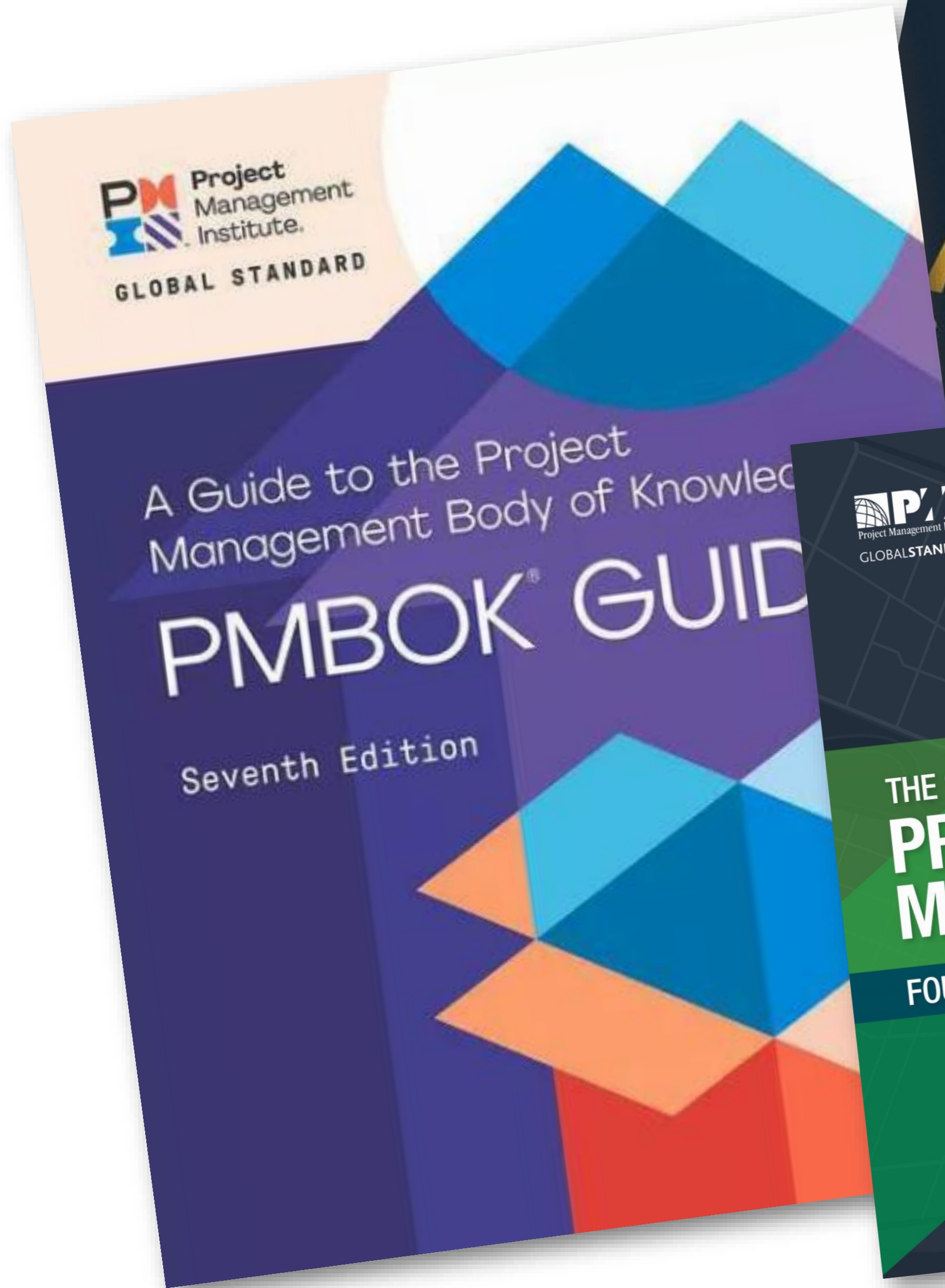
# PMI Certification Pathway

## Entry Level

## Experienced

## Senior Management

<p><b>Generalised</b> (suitable for all industries and approaches)</p>	 <p>High School and Tertiary Students</p>  <p>Young Professionals and those working in and around projects</p>	 <p>For project managers who have proven skills to successfully manage projects. Traditional and Agile delivery methods.</p>  <p>Designed for those who manage multiple, complex projects.</p>	 <p>Demonstrating ability in the coordinated management of portfolios to achieve organizational objectives.</p>
<p><b>Specialised</b> (targeting specialised roles or industries)</p>		 <p>Highlights expertise in Business Analysis.</p>  <p>Demonstrates expertise in the specialized area of Risk Management</p>  <p>Advanced experience in developing and maintaining schedules</p>  <p>Defines the gold standard in global construction projects.</p>	
<p><b>Agile</b> (targeting adaptive, iterative, and incremental ways of working)</p>	 <p>Understand Agile/Lean approaches and how to implement the Disciplined Agile tool kit</p>	 <p>Recognize your skill, experience and versatility applying agile principles and practices as part of an agile team.</p>  <p>Accelerate your ability to take on complex initiatives and lead your agile team using Disciplined Agile.</p>  <p>Show teams how to apply and optimize Disciplined Agile within and between teams.</p>	 <p>Master DA and use value stream management in a way that allows you to lead entire organizations – a driver of transformation and true business agility</p>



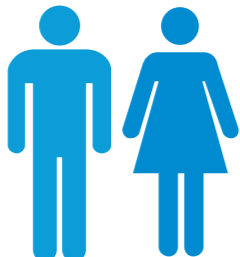

# Certified Associate in Project Management (CAPM)<sup>®</sup>

- 
- Entry level certification for those who do not yet meet the eligibility requirements for PMP
  - 65,000 certification holders worldwide
  - Based on the 4 Domains;
    - 36% Project Management Fundamentals and Core Concepts
    - 17% Predictive Plan-Based Methodologies
    - 20% Agile Frameworks/Methodologies
    - 27% Business Analysis Frameworks
  - Valid for 3 years, renew with 15 PDU's and USD60.00\* fee



# CAPM® Exam

- 150 questions;
  - Mostly multi-choice: single answer
  - Some multi-choice: multiple answer
  - Some matching lists
  - Video/animation or comic strip + multi-choice
- 3 hours total (72 sec per question!)
- Breaks - 1x 10min
- Pass mark - a bit of a mystery

- Fee  US\$225  
PMI Members  US\$300  
Non-PMI members





# CAPM® Eligibility Requirements

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- A high school qualification or global equivalent
- 23 contact hours of formal Project Management education\*\*

\*\*Education: Hours do not have a date consideration, but these must have been obtained prior to your examination.



# Project Management Professional (PMP)<sup>®</sup>

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- World's leading Project Management credential
- 1.26m+ certification holders worldwide
- Minimum prerequisite for working at the experienced practitioner level in many roles and industries
- Indicates a solid foundation of readily applicable and current project management knowledge



# Project Management Professional (PMP)<sup>®</sup>

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- Exam outline is based on a detailed Job Task Analysis, refreshed every 5-7 years.
- To remain active, renew every 3 years with 60 (PDUs) and USD60.00 fee



# PMP® Exam

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- Exam Domains

- 42% PEOPLE

- emphasizing the skills and activities associated with effectively leading a project team

- 50% PROCESS

- reinforcing the technical aspects of managing a project

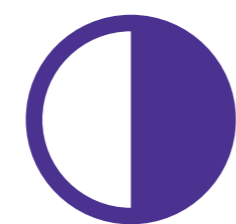
- 8% BUSINESS ENVIRONMENT

- highlighting the connection between projects and organization strategy

- Growth of Agile

50%

predictive



50%

Agile and Hybrid



# PMP® Exam

- Exam Format
  - 180 questions
  - Multiple-choice, Multiple responses, Matching, Hotspot, Fill-in-the-blank (limited)
- 3hrs 50min total (77 sec per question!)
- Breaks - 2x 10min
- Pass mark - a bit of a mystery
- Fee (excl GST)

 US\$405  
PMI Members

 US\$555  
Non-PMI members



# PMP® Eligibility Requirements

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- Four-year degree
- 36 months leading projects
- 35 hours of project management education/training or CAPM® certification

— OR —

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- A high school diploma or an associate's degree (or global equivalent)
- 60 months leading projects
- 35 hours of project management education/training or CAPM® certification



# PMP application – Project Experience

## ***Re-design of Drilling Database:***

*I was the Project Manager to re-design and improve current drilling database for increased data accuracy. The project was deemed a success.*

*I worked with key stakeholders to create the **Business Case** and **Project Charter**. Held initial meetings with senior management and project teams. I led the planning of the **schedule** and identified further **key stakeholders**. We created a **budget** and related project documents including revised **scope**. **I led and directed a project team** through project activities and **reported** on progress. I oversaw **quality validations**, chaired meetings with working groups, and met with the **Governance group** on a monthly basis.*

*I managed risk through regular risk review sessions and **managed issues** on a weekly basis.*

***Changes** were documented and raised for approval as required.*

*We successfully **closed the project** after producing the final report, operational handover, and end of project celebration.*

# PMI – Agile Certified Practitioner (PMI-ACP)<sup>®</sup>

- 
- Mid-tier certification for those who work in/with Agile practices
  - 50,000 certification holders worldwide
  - Based on the 7 Domains;
    - Agile Principles and Mindset (16%)
    - Value-Driven Delivery (20%)
    - Stakeholder Engagement (17%)
    - Team Performance (16%)
    - Adaptive Planning (12%)
    - Problem Detection and Resolution (10%)
    - Continuous Improvement (9%)
  - Valid for 3 years, renew with 15 PDU's and USD60.00\* fee





# PMI-ACP® Exam

- 120 questions
  - multi-choice: single answer
- 3 hours total (90 sec per question!)
- No Breaks
- Pass mark - a bit of a mystery
- Fee

 US\$435  
PMI Members

 US\$495  
Non-PMI members



# PMI-ACP® Eligibility Requirements

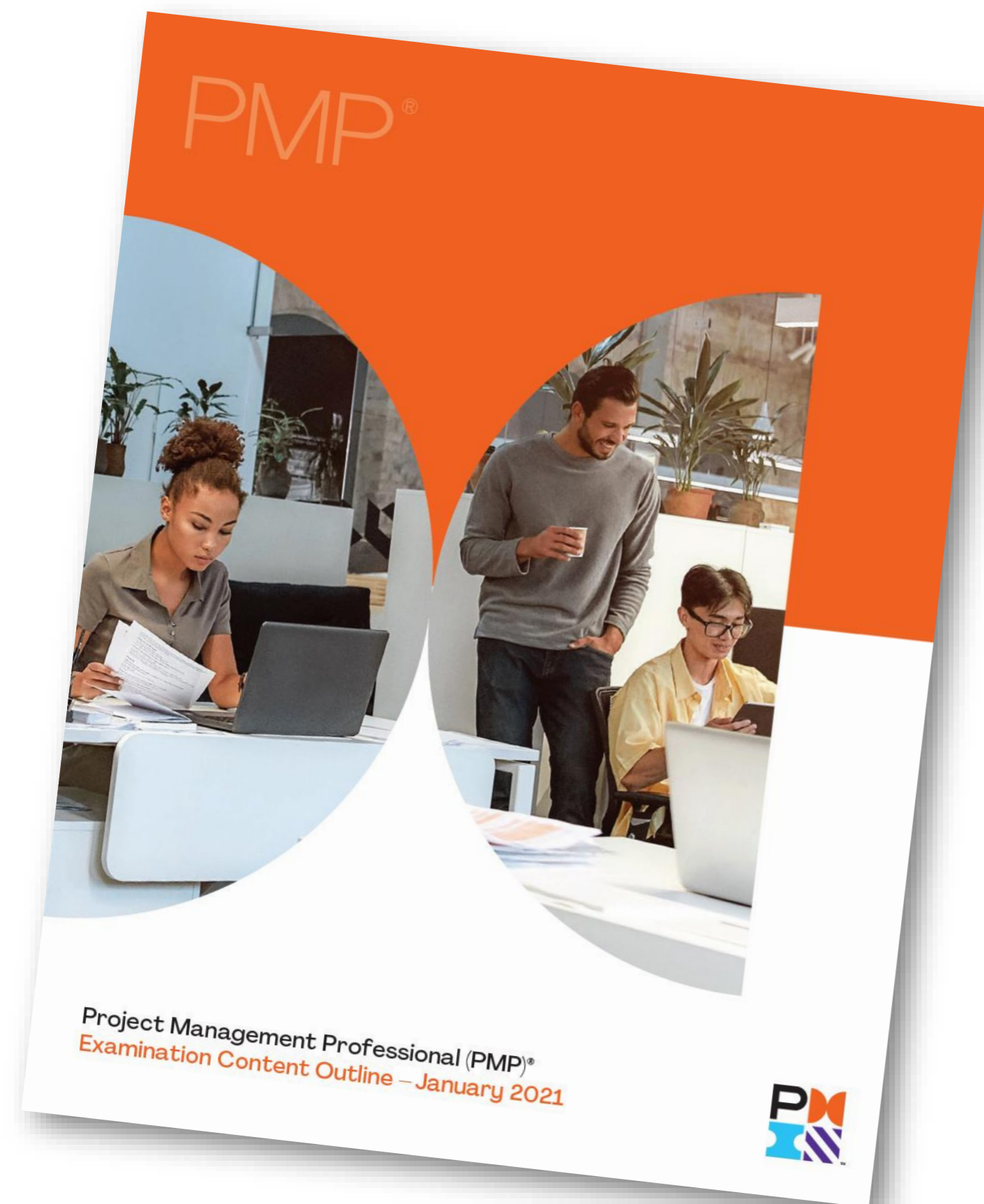
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- A high school qualification or global equivalent
- 21 contact hours of formal training in agile practices \*\*
- 12 months of general project experience
- 8 months of Agile project experience

\*\*Education: Hours do not have a date consideration, but these must have been obtained prior to your examination.



# Exam Content Outlines



**Domain:** High-level knowledge area  
**Tasks:** Responsibilities of the project manager  
**Enablers:** Illustrative examples of the work associated with the task.

# Finding a local testing centre

Location: Nationwide

Venues:

- Pearson Vue Centres
- Online Proctored Testing

We strongly recommend taking the day off before the exam for final study and mental preparation

<https://home.pearsonvue.com/pmi>

The screenshot shows the Pearson VUE website for the Project Management Institute (PMI). The top navigation bar includes the Pearson VUE logo, 'Take a test', 'Partner with us', 'Become a test center', 'COVID-19 update', and 'Contact us'. The breadcrumb trail reads 'Home > Test-taker home > PMI - Project Management Institute'. The main content area features a heading for 'Project Management Institute (PMI)' and a red-bordered box with links to 'Learn more about testing for Essential Services in the U.S. and Canada during COVID-19. See FAQs »' and 'Learn more about Pearson VUE test delivery during COVID-19.'. Below this is a banner for 'Take your exam. On your time. Online.' with a 'LEARN MORE!' button. The text below the banner describes PMI as a leading not-for-profit professional membership association. A 'Certification from PMI' section follows, explaining the value of PMI certification. On the right side, there is a '日本語' link, the PMI logo, and a 'Login' button. Below the login button are several utility links: 'Seat availability', 'Find a test center' (highlighted in yellow), 'Find a test center on a military base', 'U.S. military community funding eligibility options', 'Need help? Contact customer service', and 'Test accommodations'. At the bottom right, there is a 'Related links' section with a link to 'PMI website'.

# Exam Report



## Certification Exam Report

Certified Associate in Project Management (CAPM)®

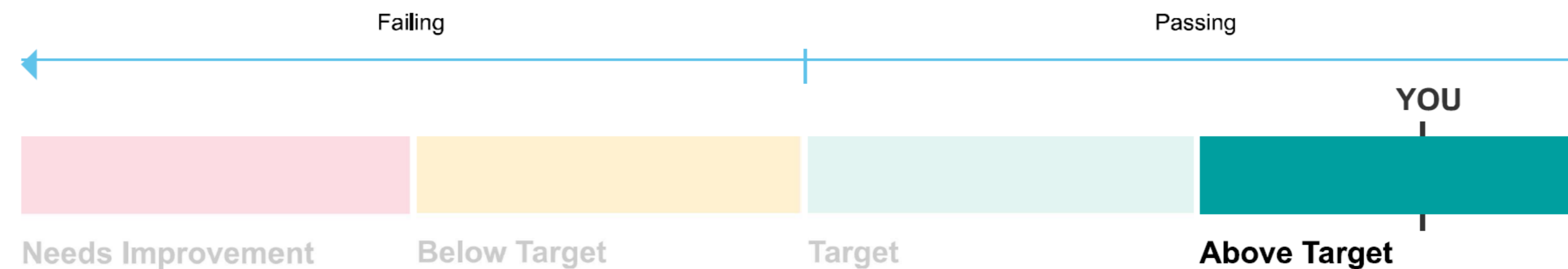
PMI ID:

Nov 23, 2022

Test Center Code: 72610

### Your Overall Score Performance: **Pass**

Congratulations on earning your certification!



#### What does this diagram mean?

The diagram uses four different Performance Rating Categories to show your overall performance on the exam. Each rating reflects how many questions you answered correctly.

#### Performance Rating Categories\*\*

**Above Target:** Your performance **exceeds** the minimum requirements for this exam.

**Target:** your performance **meets** the minimum requirements for this exam.

#### **Below Target:**

Your performance **is slightly below target and fails to meet** the minimum requirements for this exam. Additional preparation is recommended before reexamination.



# Exam Analysis



## PMP®

Date of Exam: 27 June 2023

Overall Performance: **PASS**

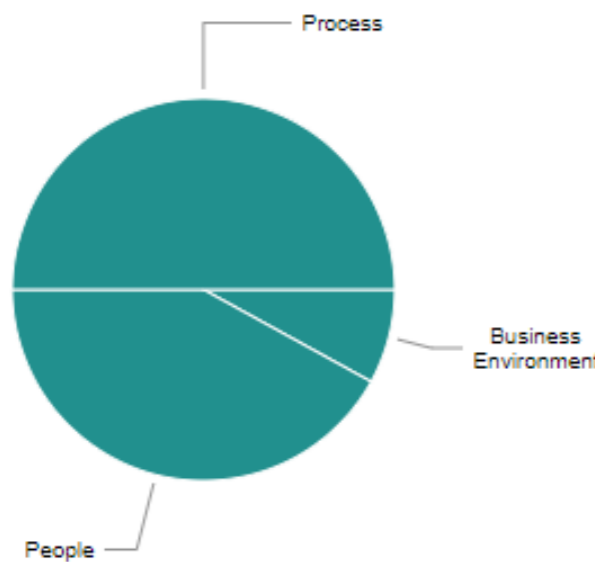
[View Certificate](#)

Your exam report is available through 27 June 2028  
[View your Exam Report](#)

## Exam Breakdown

Domain proportion and performance by target level.

Needs Improvement Below Target Target Above Target



## Maintaining Your PMP® is a Significant Advantage!

- Your certification is valid through 27 June 2026
- To stay certified, you need to complete professional development activities, and earn and report professional development units (PDUs).
- [View your personalized dashboard to track your PDU progress.](#)
- [View the certification handbooks and guides.](#)

## More Tips for Success

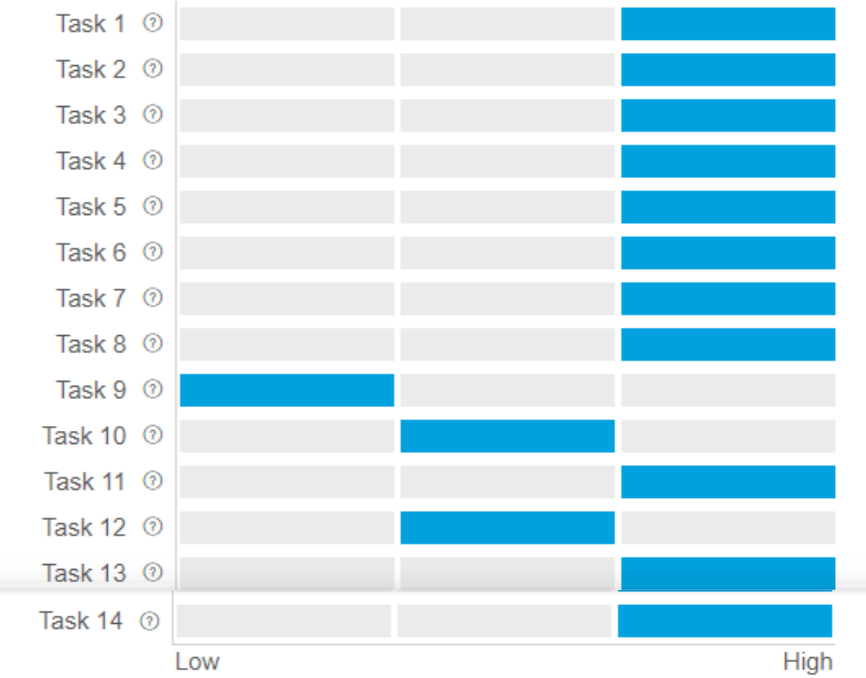
- Share the great news!** Let your friends and colleagues know. Update your résumé and online profiles such as LinkedIn. #PMP
- Start thinking about your professional development.**
  - Review your exam results below and identify the best areas to develop.
  - Select professional development activities that will improve your skills.
  - [Explore all the ways you can earn PDUs.](#)
- Take advantage of the **free PDU-earning opportunities** available with your PMI membership. Attend an event at your local chapter. Not a member of a chapter? [Join now.](#)
- Develop as a leader-volunteer.** Gain new leadership skills, build a professional network and unite with a team of colleagues towards a common goal—all by volunteering through PMI.

## Domain Performance

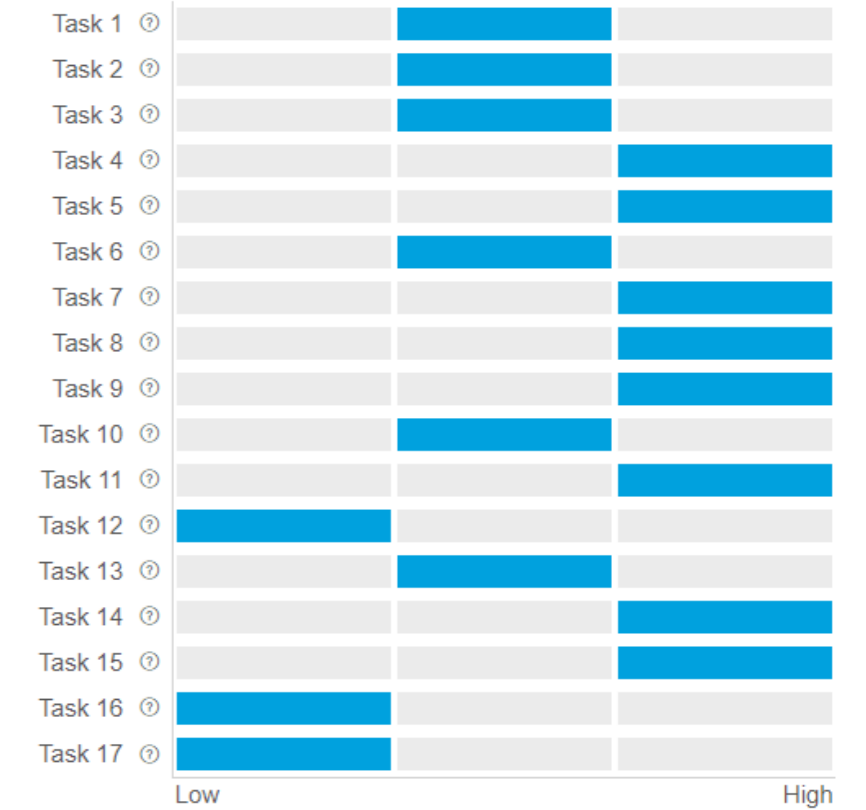
The Domain Performance shows how you performed on each task included in the exam. This section can be used to guide you in assessing your strengths and weaknesses on the tasks tested. The number of questions asked within each task varies. It is highly recommended that you review the [exam content outline](#) to understand the percentage of questions that can be expected in each domain.

\* Task contained no questions.

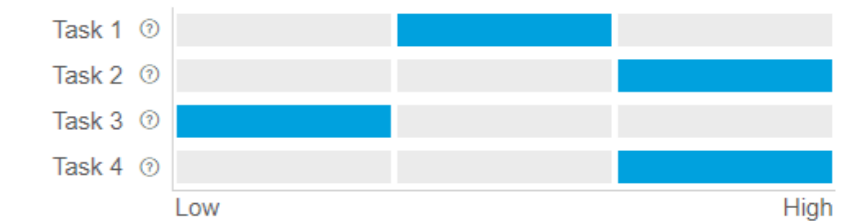
### People: Domain 1

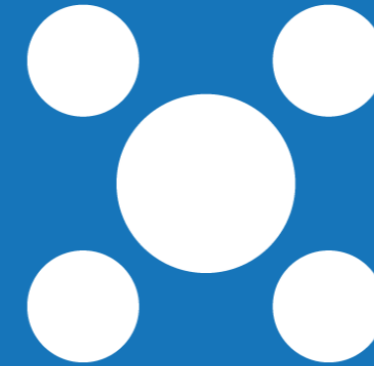


### Process: Domain 2

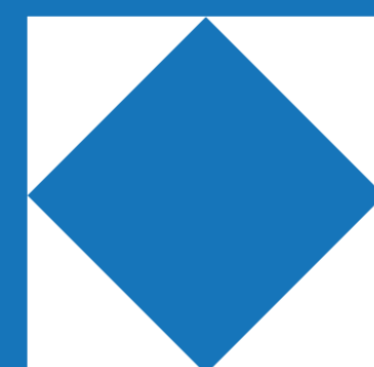
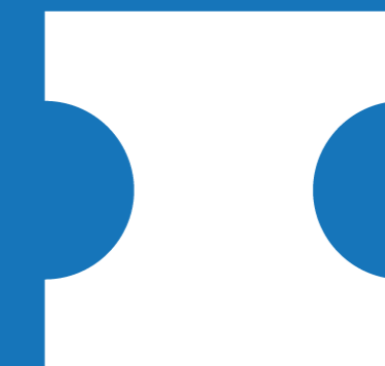
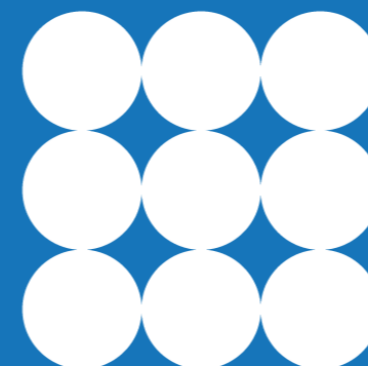
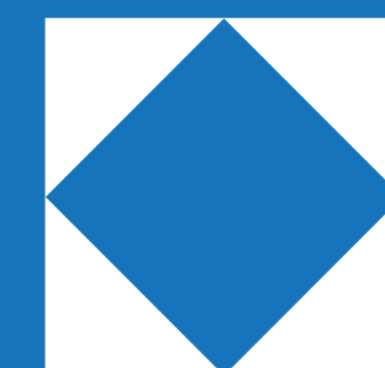
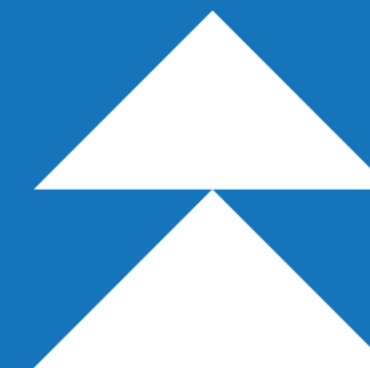
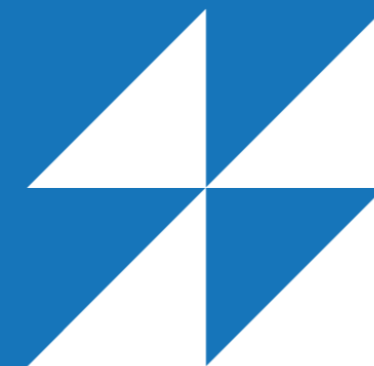


### Business Environment: Domain 3





# What questions do you have?



## Upcoming Courses in Hobart:

- PMP/CAPM: 16 Oct – 10 Nov (2 Days + 6x½ day virtual)
- PMI-ACP: 31 Oct – 02 Nov (3 Days)